

These risks can be both internal (related to company's operations and supply chain) and external (related to the basin)

Physical Risk Regulatory Risk Reputational risk **Basin Risk** Strength and enforcement of (Linked to Water quantity (scarcity, Perceptions around water water regulations and the location) flooding, droughts) and use, pollution and behavior consequences of restrictions quality (pollution) within the that may have negative by public institutions. Either river basin and the impact impact on the company felt through direct these might have on society brand and influence regulatory action or from and environment purchasing decisions. neglect or failure **Industry** When the actions of the Risk The potential for changes in company are poorly (Linked to Water quantity and quality pricing, supply, rights, executed, understood or issue related to the company standards and license to communicated to local performance of company behavior) operate for a particular stakeholders and where and its supply chain perceptions and brand suffer company or sector as a consequence

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India water risk perception (2013)



	Physical Risk	Regulatory Risk	Reputational Risk	
Thermal Power				
Steel				
Sugar				
Paper				Legend Low
Textiles				
Beverages				Severe •

Mitigating shared risks through collaborative actions

Shared Risks

BUSINESS

- Physical (direct operations & supply chain; competing water uses)
- Regulatory (water rights, stricter norms & increasing price)
- Reputational (stakeholder perceptions, litigations etc)

GOVERNMENT

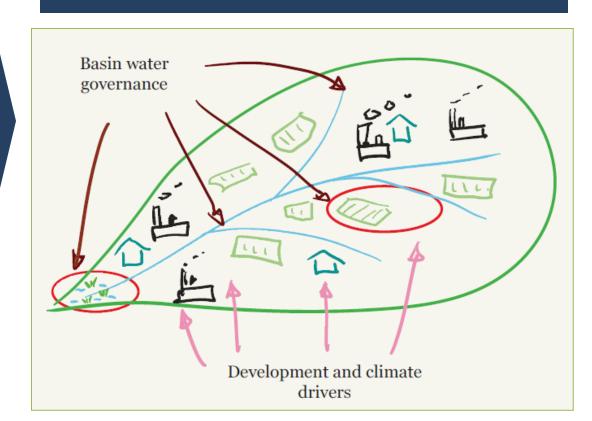
- Physical (Water Security; allocation in the light of competing water uses)
- Institutional challenges
- Political (managing tradeoffs)
- Ecosystem health

COMMUNITY & ECOLOGY

- Physical (water scarcity, pollution)
- Equity and access (water rights)
- Ecology and livelihoods

Shared Concerns:

- Water rights and equity
- Sustainability & ecosystem health
- Economic imperatives /livelihoods
- Institutions for collective action



Water Stewardship



A PROGRESSION from increased water efficiency use and a reduction in the water-related impacts of internal and value chain operations

To

A COMMITMENT to the sustainable management of shared water resources in the public

interest

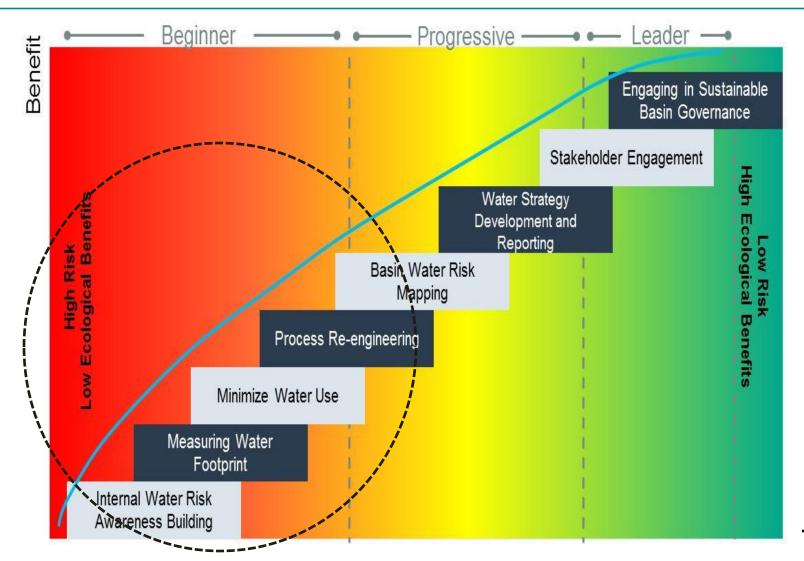
&

COLLECTIVE ACTION with other businesses, governments, NGOs and communities



Water Stewardship journey





Time

Knowledge products

Business Risk

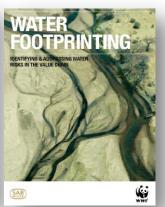
Water Footprint

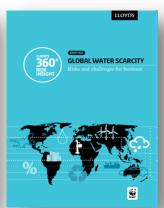
Insurance Risk

Agriculture

Public Policy



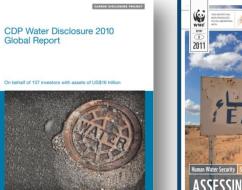




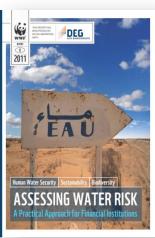




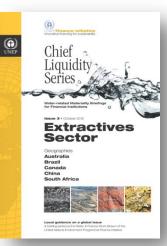
Disclosure



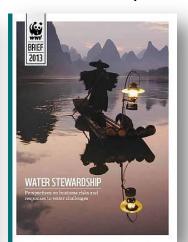
Investor Risk



Mining Risk



Stewardship



Water Risk Filter

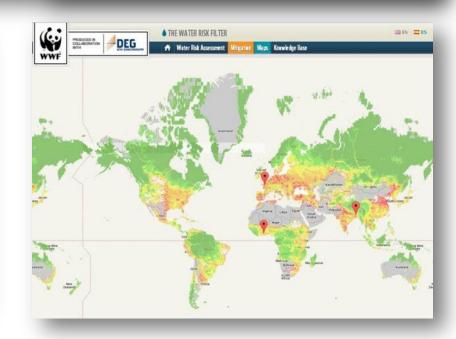




♦ THE WATER RISK FILTER

waterriskfilter.org





- Start of risk strategy
- 50,000 assessed facilities
- Mitigation options
- Risk screening for banks



The Water Risk Filter covers all relevant water risk aspects that ultimately can have a financial impact

	~30 risk indicators	~60 risk indicators
Physical risk	Basin related risk	Company related risk
Scarcity (quantity)	(Monthly) scarcityGroundwaterClimate changeFloodsDroughts	 Importance of and problems with water availability Water withdrawals (not consumption!) Water reuse/recycling
Pollution (quality)	9 pollution indicators	 Pollution by facility (incl. industry averages) Treatment requirements Quality measurements
Impact on Ecosystem	 Threat to freshwater biodiversity Vulnerability of water ecosystems Access to safe drinking water Access to improved sanitation 	
	Dependence on hydropower	
Supplier's risks		Water intensity of suppliersWater pollution by suppliers
Regulatory risk	Local / national water strategySophistication of water regulationEnforcement of regulation	Legal complianceIncidents / penalties
Reputational risk	 Local and global media coverage Cultural/religious value of water 	Local and global media coverageStakeholder engagementInternal governance and monitoring

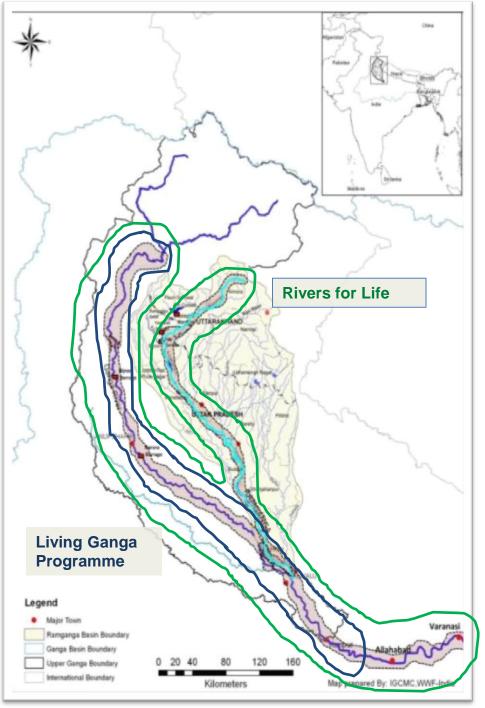
Ganga basin

Ramganga sub-basin

Moradabad city: 1 million people, 100 mld sewage, 1200+ brass manufacturers +Ground water dependant irrigation









Key lessons

Differentiate footprint, water efficiency, offsets from water stewardship.

Assess risks: moving from my risks to our risks. Draw ing up mitigation plan to address shared risks at basin level, Vision for the basin

Need Water Stewardship projects at scale. Field test a framework to promote collaborative action

Broaden the discussion from sector- or business-specific. Businesses will need to engage with other stakeholders to work towards water security

Promoting local, national and international policies to support collaborative action

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Healthy river

Healthy communities

Healthy businesses

